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DEGREES AND TITLES

PONTIFICAL CATHOLIC UNIVERSITY OF PERU

Ph.D. in Law

January 2022

Thesis: "La doctrina de los actos propios en el Derecho de Contratos en el Perú" ("The estoppel doctrine theory in Contract Law in Peru")

Graduated with the highest distinction ("Sobresaliente"), with publication recommendation

UNIVERSITY OF PENNSYLVANIA LAW SCHOOL

Philadelphia, Pennsylvania – U.S.A.

Master of Laws (LL.M.)

May 2000

PONTIFICAL CATHOLIC UNIVERSITY OF PERU

Lawyer, December 1996

Bachelor of Laws, August 1995

General Studies Diploma in Humanities (Diploma en Estudios Generales Letras), December 1990

OTHER STUDIES

SPANISH ARBITRATION CLUB

Course on Business Valuation

November 2022

UNIVERSIDAD DEL PACÍFICO and AMCHAM - American Chamber of Commerce of Peru

Diploma in Domestic and International Arbitration

2010 –2011

UNIVERSIDAD DEL PACÍFICO

"Tariff Regulation" Course of the Program on Privatization, Financing and Regulation of Public Services and Infrastructure

2008

LANGUAGES

Spanish. Native.

English. Advanced level.

Italian. Advanced level.



PROFESSIONAL EXPERIENCE

Arbitrator in approximately 160 arbitral proceedings, completed and pending, domestic and international (since 2009), in the ICC International Court of Arbitration, the Paris International Arbitration Chamber (CAIP), the Arbitration Center of Mexico, the Arbitration Center of the Lima Chamber of Commerce, the Arbitration Center of the American Chamber of Commerce of Peru – AMCHAM, the Madrid International Arbitration Center and the Arbitration Center of the Pontifical Catholic University of Peru (PUCP).

Lawyer specialized in arbitration and contract law: preparation of legal reports and expert opinions on contracts under the Peruvian regulatory framework.

Ranked in Band 1 in the Most in Demand Arbitrators category in Peru by Chambers and Partners (2026, 2025).

Ranked in Arbitration / Leading category in Peru by Leaders League (2026, 2025).

Member of the Council of the Institute of World Business Law of the International Chamber of Commerce of Paris – ICC (since 2023).

Member of the Award Scrutiny Committee of the Centro Internacional e Iberoamericano de Arbitraje - CIIAM (since 2026).

Vice-Chair of CEIA Mujeres at the Club Español e Iberoamericano de Arbitraje – CEIA (since 2026).

Member of the International Court of Arbitration of the American Chamber of Commerce of Peru – AMCHAM (2020-2025).

Delegate of Peru to the Commission on Arbitration and Alternative Dispute Resolution (ADR) of the International Chamber of Commerce of Paris – ICC (2022 - 2024).

Member of the Steering Committee of the Peruvian Chapter of the Spanish and Ibero- American Arbitration Club - CEIA (Club Español e Iberoamericano de Arbitraje) (since 2019).

Member of the Arbitration Court of the Arbitration Center of the Pontifical Catholic University of Peru (2017 to 2018).

Member of the Consumer Relations Committee of the Association of Banks of Peru – ASBANC (2013 to 2019).

Estudio Rodrigo, Elías & Medrano Abogados Law Firm (2006 to 2010).

Estudio Jorge Avendaño V. Abogados Law Firm; partner (2000 to 2006) and associate (1995 to 1997).

ARBITRATION EXPERIENCE

Arbitrator in approximately 160 arbitral proceedings, completed and pending, domestic and international (since 2009).



In 50% of them I have chaired the Arbitral Tribunal, or I have served as Sole Arbitrator, and in 50% I have served as co-arbitrator.

60% of the cases in which I have participated have dealt with contractual, commercial and corporate matters of various kinds, such as contracts for the sale of goods, including business assets, shareholder agreements, contracts for the provision of services, employment contracts, and matters related to the generation and transmission of electricity, among others.

40% of the cases in which I have participated have been in relation to contracts entered into with the Peruvian State, in which: (i) public procurement rules were applicable for contracts for the construction of infrastructure and the provision of services; and (ii) the rules of public-private partnerships, linked to concession contracts for roads, telecommunications and ports, were applicable.

ARBITRATION CASES BY SECTOR

CONTRACTUAL/CORPORATE

- Shareholder agreements linked to various economic sectors (real state, agro-industrial, energy sector, among others).
- Discussions about the ownership of shares issued by a company in the media sector.
- Discussions on the transfer of shares issued by a company in the educational sector.
- Agreement signed by a Pension Fund Administrator (AFP for its acronym in Spanish) for the subscription of share quotas of an investment fund.
- Fulfillment of investment commitments in relation to an agro-industrial project.
- Purchase-sale agreement of shares of a company in the electricity sector.
- Contracts for the transfer of broadcasting rights for professional football matches.
- Creation of a right of way and of easement for an electroduct, in favor of a mining company.
- Operation and service agreement within an airport.
- Service and repair agreement for industrial infrastructure.
- Agreement for the supply of chemical products to a fishing company for the production of fishmeal.
- Supply, membership and license agreement to use brands for a fuel sales business.
- Asset supply agreement for the construction of communications infrastructure sites.
- Oxygen supply contract.
- Purchase-sale agreements for surface rights and assignment of contractual position regarding the operation of shopping malls.
- Lease and operation agreements for warehouses and shopping malls.
- Confidentiality agreements in relation to trade secrets.
- Joint venture agreement for the conduct of a delinquent account management business.
- Contract for the carriage of cargo by sea.

GAS, OIL AND ENERGY

- Matters involving the Economic Operation Committee of the National Power Grid (Comité de Operación Económica del Sistema Interconectado Nacional - COES), of the Peruvian electricity system, with various power generation companies, regarding events related to



generation deficits, valuations of active energy and power transfer, and the calculation of short-term marginal costs, among others.

- Arbitration dispute over the validity of the termination of a fuel supply contract and the full enforcement of a letter of guarantee for alleged breach of payment obligations.
- Arbitration dispute over the validity of the early termination of an EPC contract for the construction of critical infrastructure in the hydrocarbons sector, based on allegations of a fraudulent guarantee.
- Hydrocarbon Exploration and Exploitation Operation Contract, regarding the use of assets linked to the business.
- Contract for the provision of electricity transmission services to an oil refinery.
- Contracts signed by the Supervisory Agency for Investment in Energy and Mining (Organismo Supervisor de la Inversión en Energía y Minería - OSINERGMIN) and companies providing verification and analysis services of the purchase and sale of Liquefied Petroleum Gas (LPG).
- Contract for the management of the assets of the concession granted by the Ministry of Energy and Mines to Gasoducto Sur Peruano, as a result of the termination of the concession.

REGULATION AND PPPs

- Concession Agreement for the Callao Port Terminal (North Pier), signed by the Ministry of Transport and Communications with APM Terminals, in relation to service levels and productivity.
- Concession Agreement for the Provision of Carrier Service, Local Telephone Service and National and International Long-Distance Service, signed by the Ministry of Transport and Communications with Telefónica del Perú.
- Concession Agreement signed by the Ministry of Transport and Communications with Azteca Comunicaciones Perú within the framework of the National Fiber Optic Dorsal Network Project.
- Concession Agreement for the Electric Mass Transport System for Lima and Callao, Line 1, signed by the Ministry of Transport and Communications with GyM Ferrovías.
- Concession Agreement signed by the Ministry of Transport and Communications for the design, financing, construction, equipping and operation of the Lima Metro, signed with Metro de Lima Line 2.
- Concession Agreement signed by the Ministry of Transport and Communications linked to the Peru-Brazil Interoceanic Corridor, signed with Intersur Concesiones.
- Concession Agreements signed by the Ministry of Energy and Mines in relation to various power transmission lines.
- Concession Agreement signed by the Ministry of Transport and Communications in relation to airport infrastructure.

CONSTRUCTION

- Extensions of term and recognition of overheads regarding various road construction contracts, signed by the Special Project of National Transport Infrastructure – Provías, an entity assigned to the Ministry of Transport and Communications.
- Extensions of term and payment of overheads related to the construction of a hydroelectric power plant.



- Arbitration dispute over the application of penalties and enforcement of guarantees in a public works subcontract under a mixed contracting scheme.
- Arbitration dispute related to alleged breaches in the management of a selection process for public works commissioned to an international organization, within the framework of a technical assistance agreement.
- Arbitration dispute over the interpretation of contractual milestones, guarantees, and financial compensation in a public infrastructure project executed under an NEC3 scheme.
- Arbitration dispute over the recognition of higher costs and overhead expenses arising from deadline extensions and extraordinary events in a road rehabilitation and maintenance contract financed by the IDB.

OTHER MATTERS

- Consulting Service Agreement for the pre-investment study at the feasibility level of an infrastructure project.
- Arbitration dispute over alleged breaches in the execution of a cultural project financed with public funds, within the framework of a national competition to support film production.
- Service Agreements for maintenance provided to a state-owned drinking water and sewerage company.
- Service Agreement for security provided to a state entity.

LEGAL EXPERT REPORTS

- Legal report analyzing contractual obligations and remedies in transactions related to the oil sector, the wind industry, and other sectors.
- Legal report on breach of contractual obligations, exercise of termination rights, application of the doctrine of estoppel, and compliance with corporate obligations in the context of share transfers.

ACADEMIC EXPERIENCE

- Professor of the Department of Commercial Law at Universidad Carlos III de Madrid (since 2023).
- Dean of the School of Law of Universidad del Pacífico (2019 to 2022).
- Vice-Dean of the School of Law of Universidad del Pacífico (2015 to 2019).
- Head of the Academic Department of Law at Universidad del Pacífico (2010 to 2015).
- Professor of Legal Act, Legal Skills, Civil Law Seminar, and Film and Law at the School of Law of the Universidad del Pacífico (2011 to 2022).
- Professor of General Theory of Law: Cinema and Law, Pontifical Catholic University of Perú (2009 to 2014).
- Professor of the Seminar on Integration of Civil Law and Civil Procedure, Pontifical Catholic University of Perú (1996 to 2009).

PUBLICATIONS

- Article: "Reflections on the development of emergency arbitration" ("Reflexiones sobre el desarrollo del arbitraje de emergencia"). Published in Anuario de Derecho Internacional en



Español 2025, pp. 329–340 coordinated by Julio Gonzáles-Soria. 1st edition. Madrid, February 2026.

- Article: “Towards a More Strategic Arbitration: Evaluating the Arbitral Foresight Mechanism with Comparative Insights.” Published in ICC Institute Newsletter, No. 24, June 2025.
- Article: “Multi-Tiered Dispute Resolution Clauses: a problem without a solution?” (“Cláusulas escalonadas: ¿un problema sin solución?”). Published in Anuario de Arbitraje – 2025, pp. 267-305 coordinated by María José Menéndez Arias. 1st edition. ISBN: 978-84-1085-077-4. Digital ISBN: 978-84-1085-078-1. May 1, 2025.
- Article: “The doctrine of own acts in commercial arbitration” (“La doctrina de los actos propios en el arbitraje comercial”). Published in Anuario de Arbitraje - 2024, pp. 477-503. Madrid, 2024. ISBN: 978-84-10295-37-7.
- Article: “Breves notas sobre las medidas cautelares en el arbitraje peruano y análisis comparativo con el proceso civil” (“Brief notes on precautionary measures in Peruvian arbitration and analysis comparative with civil process”). Published in Revista ALARB – Latin American Arbitration Association. Vol. 3, 2024, pp. 25-45.
- Book chapter: “Octubre: ¿es ‘usura’ una mala palabra?” (“October: is ‘usury’ a cuss word?”) Published in: “Pensar el Dinero” (“Giving Thought to Money”). Fondo Editorial de la Universidad del Pacífico. Lima, 2021. ISBN ebook: 978-9972-57-460- 3.
- Article: “Arbitraje y terceros legitimados en la impugnación de acuerdos societarios en el Perú” (“Arbitration and third parties entitled to challenge of corporate agreements in Peru”). Published in THEMIS, Journal edited by students of the School of Law the Pontifical Catholic University of Peru, N° 77, Lima, 2020.
- Article: “Arbitraje y control constitucional de laudos en Perú” (“Arbitration and constitutional control of awards in Peru”). Published in Revista ALARB – Latin American Arbitration Association. Vol. 1, 2020, pp. 293-319.
- Article: “Las Reglas de Praga. ¿Un motivo de alarma?” (“The Prague Rules. A cause for alarm?”). Published in Spain Arbitration Review, Revista del Club Español del Arbitraje. ISSN 1888-4377, N° 36, 2019, pp. 9-16.
- Book edition: “Repensando las Reglas de Juego” (“Rethinking the Rules of the Game”). Editors: Ronnie Farfán, Santiago Mariani and Cecilia O’Neill. Fondo Editorial de la Universidad del Pacífico. Lima, 2018. ISBN: 978-9972-57-403-0.
- Article: “Sobre dioses y jueces” (“On Gods and Judges”). Revista Herencia Vol. 1, N° 30, January-June 2017.
- Article: “Main features of arbitration in Peru”. In: ILSA Journal of International and Comparative Law, 2017.
- Article: “No todo lo que brilla es oro: apariencia del derecho y protección de los terceros de buena fe” (“Not all that glitters is gold: appearance of the right and protection of third parties in good



faith"). Published in THEMIS, Journal edited by students of the School of Law the Pontifical Catholic University of Peru, N° 51. Lima, 2017.

- Article: "Nacer para vivir muriendo" La nulidad manifiesta del convenio arbitral". ("Born to live dying? The manifest nullity of the arbitration agreement"). Published in the Journal Advocatus, edited by students of the School of Law of Universidad de Lima. Lima, 2016.
- Article: "La cláusula penal. ¿Debe servir para proteger al deudor de sus propias decisiones?" ("The penalty clause. Should it serve to protect the debtor from his own decisions?"). Published in the book "Temas del Derecho de Obligaciones" ("Topics of the Law of Obligations"), published by the Editorial Fund of Universidad Privada de Ciencias Aplicadas - UPC. Lima, 2016.
- Article: "El derecho al trato igualitario en la designación de los árbitros" ("The right to equal treatment in the appointment of arbitrators"). Published in: "Panorama Actual del Arbitraje" ("Current Panorama of Arbitration"), edited by Thompson Reuters, Asociación Civil THEMIS and Estudio Mario Castillo Freyre S.C.R.L. Lima, 2015. ISBN: 978-612-4293-09-2.
- Article: "La colaboración eficaz y la libre competencia: el INDECOPI atrapado en el dilema del prisionero" ("Effective collaboration and free competition: INDECOPI caught in the prisoner's dilemma"). In: Forseti, Journal edited by Universidad del Pacífico Law School Students, N° 1. Lima, 2013.
- Article: "El 'arbitraje en las relaciones de consumo' y el 'arbitraje de consumo'. Es lo mismo pero no es igual" ("Arbitration in consumer relations' and 'consumer arbitration'. Sounds the same but it's not the same"). Published in: "Arbitraje Nacional. Pasado, presente y futuro. Libro Homenaje a Bernardo Cremades e Yves Derains" ("Domestic Arbitration. Past, present and future. Book Homage to Bernardo Cremades and Yves Derains"). Peruvian Institute of Arbitration. Lima, 2013.
- Book edition: "Ensayos de Derecho Contractual Financiero" ("Essays on Financial Contract Law"). Editors: Freddy Escobar Rozas and Cecilia O'Neill de la Fuente. Fondo Editorial de la Universidad del Pacífico. Lima, 2013. ISBN: 978-9972-57-266- 1.
- Article: "Paternalismo jurídico y alimentación saludable" ("Legal paternalism and healthy eating"). In: "Comida Chatarra, Estado y Mercado" ("Junk Food, State and Market"). Editors: Matilde Schwalb and Cynthia Sanborn. Fondo Editorial de la Universidad del Pacífico. Lima, 2013. ISBN: 978-9972-57-267-8.
- Article: "La Estrategia del Caracol. ¿Puede ser la propiedad injusta?" ("The Snail Strategy. Can ownership be unfair?"). Published in: "El Derecho va al Cine. Intersección entre la visión artística y la visión jurídica de los problemas sociales" ("The Law goes to the Movies. Intersection between the artistic vision and the legal vision of social problems"). Fondo Editorial de la Universidad del Pacífico. Lima, 2013. ISBN 978-9972-57-219-7.
- Edition of the book: El Derecho va al Cine. Intersección entre la visión artística y la visión jurídica de los problemas sociales (The Law goes to the Movies. Intersection between the artistic vision and the legal vision of social problems). Fondo Editorial de la Universidad del Pacífico. Lima, 2013. ISBN 978-9972-57-219-7.
- Chapter of the book: "Article 15: "Relaciones Jurídicas Estándares" ("Standard Legal Relations"). Published in: "Comentarios a la Ley Peruana de Arbitraje" ("Comments on the Peruvian Arbitration Law"). Peruvian Institute of Arbitration, Lima, 2011. ISBN: 978-612-45951-0-3.



- Article: “Asociaciones Público-Privadas: lo bueno, lo malo y lo feo” (“Public-Private Partnerships: the good, the bad and the ugly”). Published in the Journal of Regulation in Transport Infrastructure, edited by OSITRAN, N° 3. Lima: 2009.
- Article: “De las Privatizaciones a las Asociaciones Público Privadas” (“From Privatizations to Public-Private Partnerships”). Published in *Ius et Veritas*, Journal edited by PUCP Law Students, N° 37. Lima, 2008.
- Article: “No hay cláusulas abusivas sino mal informadas (o no leídas). ¿Hasta dónde regular la contratación en masa?”. (“There are no unfair clauses but poorly informed (or not read). How far to regulate mass hiring?”). Published in *Homenaje a Felipe Osterling* (Homage to Felipe Osterling) (three volumes), edited by Palestra. Lima, 2008. ISBN: 978-9972-224-92-8.
- Article: “El cielo de los conceptos jurídicos versus la solución a los problemas prácticos. A propósito de la doctrina de los actos propios” (“The sky of legal concepts versus the solution to practical problems. Regarding the estoppel doctrine”). Published in *THEMIS*, Journal edited by PUCP Law Students, N° 51. Lima, 2005.